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The future of mobile shopping: The interaction between lead users2and technological trajectories in the Japanese market3

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Abstract

This paper uses the concepts of lead users and technological trajectories and the current status of mobile 9 shopping in Japan to forecast the future of mobile shopping. In interviews with more than 100 Japanese and 10foreign firms between 2000 and 2005, the author investigated the impact of a number of technological trajectories 11 on mobile shopping applications that are suggested to be promising ones based on the behavior of lead users. Push-12based Internet mail and other key services that are not yet available in Western markets were the initial drivers of 13the market for mobile shopping in Japan between 2001 and 2003. Currently, the fastest growing market for mobile 14shopping in Japan involves the integration of mobile sites with other media such as magazines and radio and 15television programs where these other media compensate for the small screens of mobile phones. This paper 16forecasts the impact of improvements along a number of technological trajectories on the integration of mobile 17sites with other media. 18

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1. Introduction

Electronic commerce via a mobile phone is growing steadily around the world. As shown in Tables 1 22 and 2, SMS (short message services) is a global phenomenon. In fact, the European market for 23 messaging/mail is more than twice the size of the Japanese market on a per subscriber basis, partly since 24 the price to receive a message/mail on a phone is about 15 times higher in Europe than in Japan [1]. The 25





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ICLE IN PR

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Table 1

t1.1

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Country	Service provider	Data as a percent of revenues			
		SMS/Mail (%)	Browsing (%)	Total (%)	
Europe	Vodafone	11.3-15.1	1.5-2.9	13.1-17.9	
Japan	NTT DoCoMo	3.6	22.4	25.9	
	Vodafone	7.2	14.2	21.4	
Korea	SK Telecom	6.1	13.8	20.6	
U.S.	Verizon	<5.0	<1.0	4.7	
)	Cingular	<4.0	<1.0	4.1	
_	Sprint PCS	<8.0	<1.0	8.0	

t1.12 Sources: Baskerville, service provider home pages.

> larger market for messaging/mail in Europe than in Japan suggests that there is little merit to "cultural" 26interpretations of the growth in Japan's mobile Internet, such as low PC Internet usage or heavy 27commuting by trains.¹ The European market for messaging, which is more commonly called SMS (short 28message services), has been growing steadily since the late 1990s and actually started in Scandinavian 29countries, which had the highest level of PC Internet usage in Europe at the time. Furthermore, the 30 ability to charge users for individual short messages have enabled other firms to offer third-party services 31such as ringing tones, screen savers, games, voting, and text-to-TV via SMS, which have been growing 32 rapidly. Evidence of the rapid growth in the Western market for ringing tones can be found in the 33 declining representation by Japan (25%) in the global market for ringing tones and games in 2004.² 34

> Another reason for the growth in the Western market for entertainment content is the ability of 35Western service providers such as Vodafone, T-Mobile, and Verizon Wireless to copy Japanese service 36 providers and define phone specifications, order custom phones, and introduce branded portals, third-37 party content, and micro-payment systems.³ They had to define the phone specifications for mobile 38Internet services and order custom phones since phone manufacturers have been unable to agree on them 39 in standard-setting organizations such as the WAP (Wireless Application) Forum. The micro-payment 40payment systems facilitate revenue sharing with third party content providers and, along with the greater 41consistent display of content across phones,⁴ they are considered a major reason for the early success of 42mobile Internet services in Japan [6–8]. 43

> The current difference between the Western markets and Japan is primarily in more sophisticated 44mobile Internet applications such as shopping for physical products, retail, and mobile Intranet/enterprise 45[1]. As shown in Table 3, the mobile shopping market for physical products reached US\$ 1.84 billion in 46 2004, which represented about 8% of all on-line sales of physical products in Japan in 2004 and about 4715% of them in fashion-related products. As described below, key enablers of mobile shopping and more 48sophisticated services in Japan are push-based Internet mail and the ability to access sites via URLs. 49

For example, see Markoff [2] and comments by Andrew Seybold (editor of Forbes Wireless Outlook) in 2000 (http://www.mobic.com/news/ index.jsp).

² The global data is from Informa Telecoms and Media [3] and the Japanese data is from ECOM [4,5].

³ Mobile service providers collect content fees from customers via the telephone bill and pass on a certain percentage of these fees to content providers.

⁴ Since Japanese (and also Korean) service providers have always set the phone specifications, they have been able to ensure the consistent display of content across phones. This is described in more detail in ([1]).

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t2.1 Table 2

t2.2 Mobile Internet markets (millions US\$) in Japan and Western Europe in 200	t2.2	Mobile Internet markets	(millions US\$)) in Japan and	Western Europe in 200	3
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Category	Sub-category	Japan		Europe	
_		Total	Per Subscriber	Total	Per Subscriber
Messaging		3997 (US\$)	51.4	19.745 (US\$)	61.5
	il or peer-to peer SMS) cket charges)				
Other packet of	harges	15,988	206	1217	3.79
Digital Conter	t Entertainment content	1755	22.6	2000	6.23
	Other content	427	6.0	<100	< 0.50
	Total content	2182	28.6	2000	6.23
Physical produ	cts	1465	18.9	<100	< 0.50
Services		3409	43.9	<100	< 0.50
Total		27,041	348	22,960	71.5

t2.13 Sources: [4,5,21,22], company documents, and author's analysis. \$1=110 Yen.

Japanese service providers automatically push mail to phones after it arrives on their servers and the 50 mail's arrival causes the phone to beep and display an icon on the screen. Users merely click on the icon 51 to access the mail and it is not necessary for them to open their browsers. 52

Western service providers do not offer push-based Internet mail for a variety of reason including 53differences in market segmentation/strategy and a desire to avoid cannibalizing their SMS revenues.⁵ A 54major advantage of Internet mail over SMS is that anyone with a PC can send mail to phones and, in 55Japanese mobile shopping and other sites, send mail to registered users where the mail contains 56information about products and embedded URLs (Universal Resource Locators). Users can access more 57details about the products including pages for placing orders by clicking on the URLs. In addition, since 58the Japanese service providers offer access to web pages via URLs and bookmark functions on their top 59menu, it is very easy for users to access sites via URLs; in fact, there is more content traffic via URLs 60 than via so-called official sites in Japan [8]. 61

This paper focuses on mobile shopping applications (see Table 2) and assumes that problems 62restricting growth in the Western mobile Internet markets will be solved over the next few years.⁶ It uses 63 the concepts of lead users and technological trajectories, which have been applied to other mobile 64 Internet applications [9], and the current status of mobile shopping in Japan to forecast the future of this 65 market. Lead users often tell us about the latent needs of general users and thus how the market evolves 66 as performance rises and prices fall [10]. Technological trajectories have been used to describe the paths 67 of problem solving and market expansion in many industries [11,12]. Data was collected on lead users 68 [10], the activities of the lead users, the relevant technological trajectories, and the interaction between 69 these technological trajectories and the market [13,14] via published information and interviews. 70 Published information was found in both English and Japanese language newspapers, industry journals, 71and consulting reports. Between 2000 and 2005, the authors interviewed more than 100 participants in 7273the Japanese mobile Internet and somewhat smaller numbers of representatives from foreign companies.

For mobile shopping, interviews were conducted with service providers, mobile shopping sites, 74 magazines, television and radio broadcasters, and phone manufacturers. By asking firms about the lead 75

⁵ More details can be found in Funk [1].

⁶ Other problems include insufficient revenue sharing and little promotion of site access via URLs. For more details, see Funk [1].

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t3.1 Table 3

t3.2 Mobile commerce in Japan (millions US\$)

t3.2	Mobile commerce in Japan (millions US\$)		
t3.3	Category	2004	2003
t3.4	Digital contents		
t3.5	Entertainment (including music and digital books)	2082	1755
t3.6	Other digital content	464	427
t3.7	Total digital content	2546	2182
t3.8	Physical products		
t3.9	Books and music (including concert tickets)	290	218
t3.10	Fashion	1140	810
t3.11	Food and beverages	208	255
t3.12	Other physical products	248	182
t3.13	Total physical products	1840	1465
t3.14	Services		
t3.15	Financial	19	155
t3.16	Real estate	25	227
t3.17	Travel	57	500
t3.18	Gambling and other services	3437	2527
t3.19	Total services	4445	3409
t3.20	Total	8827	7056
10.01			

t3.21 Sources: [4,5] and author's analysis. 1=110 Yen.

users, I could address a variety of different methods of mobile shopping and thus avoid the problems 76 associated with defining lead users. This is particularly important since lead users in the mobile Internet 77 appear to differ by shopping application. The research reported in this paper represents only a small part 78 of the data collected in the Japanese interviews. 79

This paper first discusses the early applications for mobile shopping in which push-based Internet 80 mail has played a critical role. Second, it discusses the impact of technological trajectories for network 81 speeds and capacity, camera phones, 2D bar codes (sometimes called QR codes), RFID (radio frequency 82 identification device) tags, application processors, internal and external memory, infrared, full browsers, 83 Java programming, and digital phone tuners on these applications. Some trajectories, for example, those 84 for transmission speeds and capacity and full browsers impact on all types of mobile Internet 85 applications. The increasing transmission speeds and capacity that are available with third generation 86 systems have caused service providers to introduce flat rate plans while full browsers enable users to 87 more easily access sites that are designed for the screens of personal computers (PC). Other trajectories 88 are interdependent; for example, increasing processing speeds and memory sizes enable the use of larger 89 resolution cameras, bar code and RFID recognition software, full browsers, larger Java programs, and 90digital television tuners. And many of these technological trajectories impact on the integration of 91mobile Internet sites with other media like magazines and radio and television programs. 92

2. Early mobile shopping

Early mobile shopping in Japan was driven by sales in packaged music and videos and fashion, where 94 the latter includes clothing, jewelry, cosmetics, accessories, furniture, and health-related products. The 95 first site to achieve sales greater than \$1 million a month was Tsutaya Online. Tsutaya is the largest video 96

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and CD rental chain in Japan and Tsutaya Online is its fully owned online subsidiary. Tsutaya Online97became one of the most popular sites in 2000 through its music information services and discount98coupon services. By 2002, consumers were redeeming more than one million discounts coupons per99month in Tsutaya stores [6].100

Tsutaya Online promoted these discount coupons, music information, and later the sale of physical 101 products in both browsing and in mail services. Millions of young people registered to receive mail on 102specific types of music, movies, and books where the mail contains entertainment, product and store 103information, and advertisements. By mid-2002, Tsutaya Online was sending about one million mail 104messages per day to its 2.4 million members and more than 60% of Tsutaya's mobile sales were made 105through these mail messages. Users found it far easier to find information about products in these mail 106 messages than via keyword searches, which are difficult to do with the small screens and keyboards 107found on mobile phones. Purchases made via search engines also ranked well below purchases made of 108 products recommended at the top of the site or in product rankings [6]. 109

A second site that has relied heavily on mobile mail is Net Price. Partly based on its previous business 110 as an on-line mall in the PC Internet, it began sending mail to the phones of registered users in 2001. The 111 mail contains information about brand name products such as clothing, ladies handbags, watches, 112jewelry, and other accessories at a price that depends on the quantity ordered. Members are given one 113week to attract multiple buyers and thus obtain a larger discount; the maximum discount is typically 114about 30%. The use of mobile mail facilitates finding friends to make a cooperative purchase [6]. Net 115Price works with about 700 firms and it expected mobile shopping sales of 62 M\$ and profits of about 5 116M\$ on these sales in the fiscal year ending in September 2005 [15]. 117

A third site that has relied heavily on mail is called Girl's Walker. Started by a venture formed in 1999 118 called Xavel, this site began offering mail magazines for women in April 2000 and used viral marketing 119 to promote the creation of the mail magazines. Every mail magazine contains a link to the place in the 120 Girl's Walker site where people can propose new mail magazines. By mid-2002, the site was offering 121 17,000 types of mail magazines that are written by 1700 different writers. The writers are responsible for 122 writing mail and getting advertising income, although most of the writers are doing it as a hobby. The 123 site merely screens the mail magazine proposals and classifies them by genre and popularity [6].

Girl's Walker has used its strength in mail magazines to also create a successful shopping site for 125fashion-related products within its mail magazine portal. Advertisements for various fashion-related 126products are included in the mail magazines and users can access the site to purchase the product through 127a URL that is embedded in the mail message. Although less than 1% of the 7.5 million registered users 128have actually purchased products, the low cost of Internet mail has made this site profitable since 2002. 129It had almost the same sales and profits as Net Price in the fiscal year ending in September 2005 [16]. 130The success of Girl's Walker has also caused its owner, Xavel, to open a number of stores in fashionable 131areas of Tokyo where shoppers can access product details on their phone by inputting a URL that is 132printed on the physical product in the store. 133

Improvements along several technological trajectories are increasing these synergies between the 134 physical and virtual worlds. Instead of requiring consumers to input the URL and search for the 135 appropriate page on a menu, many consumers now photograph the URL or a 2D bar code with their 136 camera phones and the URL is recognized by pattern recognition software that is in the phones. One 137 Japanese newspaper article [15] estimated that 90% of phones sold in 2005 in Japan would contain a 138 camera and 60% of these camera phones can read 2D bar codes. Increases in the number of pixels in the 139 technologies application processor speed (both are related to Moore's Law) will

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improve the performance of this technological solution. These 2D bar codes are already printed on many packaged food products⁷ and in fashion magazines, posters, and maps. 141

The increasing placement of RFID (radio frequency identification) tags on products will also increase 143the synergies between physical and virtual worlds where Moore's Law is driving down the cost of these 144145tags and their readers. It is expected that Japanese phones containing these readers will appear in the next few years and they will enable consumers to read these RFID tags with their phones and thus more easily 146access details about the product. And as these devices become commonplace in clothing and other 147products, consumers may access (perhaps even secretly) information about another person's clothing or 148other belongings that could include the URL for a mobile shopping site. After all, many people probably 149make portions of their purchasing decisions as they look at the clothing worn by other people and their 150belongings. 151

3. Cross-media integration

The fastest growing part of the mobile shopping market in Japan involves the integration of mobile 153 sites with other media like magazines and radio and television programs. While many Internet-related 154 books argued that the Internet would largely replace these types of media, this has not happened. 155 Furthermore, other media help make up for the small screens and keyboards of phones and the portable 156 nature of the phones makes it easier to use the mobile Internet than the PC Internet with these other 157 media. 158

3.1. Catalogues and magazines

Catalogues and magazines provide much larger pictures than can be displayed on a mobile phone 160 screen and more importantly they allow mobile sites to tap into established consumer behavior. 161 Catalogues have evolved into a multi-billion dollar industry since Sears Roebuck first introduced them in 162 the nineteenth century. Consumers have become accustomed to looking through catalogues and their 163 providers have learned to design the catalogues in a way that facilitates searches and purchases. 164

Mobile Internet sales in combination with magazines probably represent an even larger market than 165 for those in combination with catalogues. Most of the world's consumers read far more fashion and other 166 magazines than catalogues, and thus sites that are integrated with the contents of magazines can tap into 167 a much richer consumer behavior than those sites that are integrated with catalogues. Consumers are 168 accustomed to searching for magazines in bookstores and searching for information in those magazines. 169 Bookstores and magazines are designed to facilitate these searches and in particular facilitate the 170 purchase of magazines and the viewing of and acting on advertisements. 171

A new business model is already emerging for magazines in Japan as some brand name advertisers 172 expect more than just a pretty picture of their clothing, cosmetics, or accessories in a magazine. They 173 have begun to also expect Internet sales from these advertisements and these sales are beginning to 174 support a significant part of a magazine's income. For example, Net Price, which was described above, 175 works with 120 magazines [18] and the total number of magazines that include links to mobile sites may 176 exceed 1000.

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⁷ One newspaper article [15] estimates that 28.5% of food producers now place 2D bar codes on their products.

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For example, Index, which is one of the leading providers of entertainment content in the Japanese 178market, acquired a publisher of youth-oriented magazines in 2002. One of these magazines features 179silver jewelry for men, admittedly a special market, but exactly the kind of market that is difficult to 180 reach with either mobile browsing or the kind of mail services that are discussed above. One advantage 181 of Index's services is that it does not have to advertise its shopping site or carry inventory. The magazine 182itself is the advertisement for the shopping site since the order process is described in each issue. Users 183can access sites by either manually inputting or photographing the URL or 2D bar code with the camera 184phone. The magazine also out-sources the distribution function to another company, which combines 185products into a single order and then contracts with a delivery company. 186

3.2. Radio programs

The mobile Internet is becoming an important part of the total entertainment package of radio 188 programs in Japan. A participative environment has always been an important part of radio programs, 189and both the PC Internet and mobile Internet increase the level of consumer participation possible in 190these programs. Many Japanese radio stations have been receiving more music and concert ticket 191 requests from mobile mail than from any other source since mid-2002 and many radio stations encourage 192their listeners to visit their mobile and PC sites in order to better support their sponsors. The linkages 193between radio programs and independent mobile shopping sites, such as those described above, are also 194increasing. For example, Net Price, Xavel, and Index have created alliances with radio stations and all 195sell products that are introduced on radio programs. For example, consider music. 196

Music is currently attracting the most attention. Many radio stations already offer information on their 197sites about the music being played on their radio programs and provide links between their sites and CD 198shopping sites. Although these sales are still low, radio stations have high hopes for such sales as the 199service providers offer music downloading services.⁸ The easier move from 2G to 3G with Qualcomm's 200technology has enabled Japan's second largest service provider, KDDI, to expand its successful vocal 201ringing tone service (15- to 30-s songs) in the fall of 2004 to downloads of full CD-quality songs.⁹ The 202 first phones were able to save 28 songs (80 songs on an external memory device)¹⁰ and these numbers 203 will likely double every 1-2 years according to Moore's Law. Other Japanese service providers such as 204NTT DoCoMo and Vodafone Japan are expected to offer similar services beginning in 2005 in Japan. 205

Like the integration of mobile sites and magazines, new technologies are also improving the linkage 206 between the radio programs and the mobile sites. KDDI began offering phones containing radio tuners in 207 late 2003 and the falling cost of these radio tuners (driven by Moore's Law) will probably make them 208 standard items in phones in the future. Improvements in batteries will increase the amount of time that 209 radio programs can be accessed before the phones need recharging. Users with these phones can connect 210 to the radio station's site with the push of a single button. Furthermore, infrared technologies (see below) 211

⁸ Although these downloading services represent digital content as opposed to physical products, we use them as an example of how mobile shopping and radio programs can be integrated.

⁹ About 115 million 15- to 30-s songs were downloaded between April 2004 and March 2005 and 20 million full-length songs had been downloaded by September 28, 2005. Sales of full-length songs started in December 2004 and 3.94 million handsets compatible with the full-length music service were in use as of September 28, 2005.

¹⁰ "Chaku Uta – iPod ni taiko, 1 kyoku marugoto haishin – KDD, taio keitai hatsubai (KDDI expands its Chaku Uta music service to full songs and aims at iPod with the sale of handsets)," October 14, 2004, Nikkei Shinbun, p. 15.

Table 4

t4.1

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in combination with slight changes in the radio broadcast (e.g., including the radio station's 212 identification in the broadcast) may enable automatic connections between mobile sites and the radio 213 programs even when they are received on a stand-alone radio. 214

3.3. Television programs

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The integration of television with the mobile Internet probably represents a much larger potential 216 market than the integration of radio with the mobile Internet. Television viewing and the television 217 advertising market far exceed their counterparts in the radio industry. For many people, television 218 represents their main form of home entertainment and source of information. 219

While subsequent sections discuss the technical issues associated with integrating mobile sites with 220television programs, this section (see Table 4) summarizes a number of mobile contents that could 221 complement television programs. These contents were being implemented on an experimental basis in 222Japan between 2003 and 2005 and versions of them were being implemented as of late 2005. Table 4 223also summarizes the potential benefits for broadcasters and content providers (service providers may also 224be able to take some portion of these revenues). Voting via mobile mail is popular in many Japanese 225programs (and also European ones through SMS). Between 20 and 30 Japanese programs including 226sports, news, and game shows offer voting. In some cases, the voting is done in real time while in other 227cases users are given more than a week to vote. 228

One example is a game called Owarai, which literally means laughing. The game consists of a number 229 of comic skits and plays. Viewers can vote for their favorite comedian on the show and this information 230

TV programs	Mobile Internet activities	Benefits for	
		TV broadcasters	Content providers
Game shows	Voting	Improved ratings	
Sports	Voting	Improved ratings	
	Tickets	Commissions	Increased ticket sales
	Statistics	Commissions	Information charges
Talk shows, News	Books	Improved ratings, commissions	Increased book sales
	Site information	Improved ratings	More page views
	Voting	Improved ratings	
Dramas	Vote on different endings	Improved ratings, increased video sales	
	Sell alternative endings or scenes	Additional revenues	
Gourmet	Restaurant info including maps	Improved ratings	New advertising channel for restaurants
	Discount coupons	Commissions	101 10544414115
Ads	More information	More advertising income	More visitors to sponsor's site
All shows	Shopping for clothing, perfume, fashion	Commissions on sales or information loading fee	Additional sales and advertising channel
	Accessing ringing tones, screen savers based on program	Content sales	Content sales

t4.2 Methods of and benefits from integrating the mobile internet with television programs

t4.19 Source: Author's interviews and analysis.

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is used to choose the next week's comedians. Another example is a quiz game called IQ supplement. In this show, viewers vote on whether they are convinced by the argument. The first show received more than 100,000 responses and one show received 300,000 responses. Television broadcasters, Index, 233 Cybird, and other firms are adding the capability of voting to other programs. As shown in Table 3, these include voting in sports events, on talk shows, and in dramas. 235

A more sophisticated example involves the determination of a program's outcome. In a popular drama 236 called Kamen (Masked) Rider shown by one of Japan's largest television broadcasters Asahi TV, viewers 237 were asked to choose from two endings that had been prepared in advance by Asahi TV. Like the Lone 238 Ranger and other classic U.S. Westerns, the viewers had to choose whether the Masked Rider would 239 continue fighting for justice or not. The most votes received by a single ending were 540,000 ballots. 240

Japanese broadcasters and content developers like Index believe that some consumers will pay to 241download on their phones the endings or scenes that are not broadcasted in the actual program. These 242fees would be collected via the micro-payment services offered by the service providers. For example, 243Index and Gonzo Digimation Holdings offer short videos based on popular animation programs that can 244be used as screen savers; the users can activate them at any time or set them to be activated when a call 245comes in. These firms have started with popular satellite and cable television animation programs like 246"Peace Maker" and "Last Exile." They expect 50,000 subscribers to pay 350 Yen (\$3.10) a month to 247access these short videos. 248

Japanese broadcasters and content providers are also trying to sell both digital and physical products 249 that are related to the television programs. Currently the majority of these products are digital content 250 such as ringing tones (e.g., theme songs for programs), screen savers, and games. Leading Japanese 251 television broadcasters such as Asahi TV and Fuji TV are trying to strengthen the connections between 252 the programs and the sale of this mobile content via mail messages that are sent to registered users during 253 the programs.

Television broadcasters are also selling physical products that are related to the content of television 255programs. For example, Fuji TV sells character and greeting card downloads that are introduced in a 256children's program called Gotchappin. It sells toy buses and cars that are featured in a children's program 257called i-nori. Several sites are selling millions of dollars a month in perfume by including the choice of 258perfume by leading female entertainers. And a large percentage of the sales for Net Price, which is 259described above, are for items that actresses have recently worn on television programs. Manufacturers 260have always donated such items to television programs but the mobile Internet provides a more direct 261link between these donations and sales. 262

In the future, Japanese broadcasters and the Japanese government believe that the number and variety 263of these examples will increase. It is believed that, in the future, consumers will be interested in 264purchasing sports tickets while they watch sporting events, movie tickets while they watch movie 265previews, books while they watch talk shows, and clothing, perfume, and fashion while they watch a 266variety of different programs. It is also believed that users will be interested in acquiring discount 267268coupons and maps for retail outlets and restaurants that are featured in programs; consumers can also use phones containing GPS (Global Positioning System) functions to find these retail outlets, restaurants, 269and movie theaters. By enabling more local processing of GPS data, faster processors in the phone 270improve the performance of these GPS functions; this is another example of Moore's Law. 271

Camera phones containing GPS functions also supports news programs that solicit information from 272 the public. The diffusion of camera phones has already increased Japanese and Westerners' broadcasters' 273 usage of photos taken by viewers and the use of GPS provides additional information for the news 274

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programs. The location of the picture can be registered using the GPS function when the photo is taken.275Users can send the picture to a news program as an attachment to a mail message. The program content276of a detective/criminal show in Japan is focused on photos taken by viewers and the show is particularly277interested in photos that contain the GPS coordinates.278

A particularly promising market is sports data. While televised sports events frequently show 279individual and team statistics during the broadcasts, many sports junkies are interested in more detailed 280statistics and the integration of mobile sites with these broadcasts make it possible for these junkies to 281access this data. For example, Index acquired a company called Data Stadium that owns the rights to this 282data in Japan. Index has started to provide this data to users through various content sites and it has 283developed a special Java program, which is described below, that makes it easier for users to access data 284while watching television. For example, viewers can access batting averages and other batting statistics 285including such details as the batter's performance against specific pitchers and specific pitches (low vs. 286 high and inside vs. outside) and the directions of the batter's home runs. For pitchers, viewers can access 287the frequency and outcome of different pitches (e.g., fastball, curve ball, and slider) and for specific 288batters. 289

4. Digital television phones

One way to technically integrate the mobile Internet sites and the television programs is to place a 291 digital tuner in a phone. Japanese service providers are considering the use of ISDB-T (Integrated 292 Service Digital Broadcasting Terrestrial), mobile satellite broadcasting, and BCMCS (Broadcast-Multicast Service) of which ISDB-T is expected to be the most widely used method. Because Japanese 294 service providers determine the specifications for phones in Japan, they will determine to a large extent 295 the types of digital tuners that are placed in phones. 296

Mobile phones with ISDB-T digital tuners will be introduced in 2006 and it is estimated that seven 297 million of such phones will be sold in 2006 [16]. As the cost of digital tuners drop, driven by the same 298 forces behind Moore's Law, it is expected that the digital TV tuner will become a standard feature on 299 phones thus causing their usage to accelerate. Digital tuners are expected to add 10,000 Yen (\$90.90) to 300 the cost of the first phones with digital tuners [16].

4.1. Japanese standards

Japanese broadcasters, manufacturers, and the government created the ISDB-T standard for digital 303 home televisions and 22 TV stations launched digital television services for home televisions in Tokyo, 304 Osaka, and Nagoya in December 2003. 3.2 million digital televisions had been shipped by the end of 305 February 2005¹¹ and it is expected that these sales will accelerate as the government-mandated end of 306 analog broadcasting in 2010 approaches. 307

Due to this relatively late development of digital TV technology in Japan (at least as compared with 308 Europe), Japanese firms also considered the use of portable televisions and digital tuners for phones as 309 they were developing the ISDB-T standard. This standard was developed in Japan's ARIB (Association 310

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¹¹ For more recent numbers, see: http://www.dibeg.org/news/news-3/news-e3.htm#dn038e.

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of Radio Industries and Businesses) by broadcasters and manufacturers. ARIB allocated one channel of 311 the allocated digital television frequency to mobile devices of which mobile phones are expected to be 312 the major device. 313

The standard includes the video coding technology (AVC/H.264), the markup language, the format 314 for sending data, and the method of changing from images to data on the mobile device screen. Due to 315 the lack of timing information in the X-HTML standard, broadcasters modified this markup language to 316 create BML (Broadcasting Markup Language). The data, which will be broadcast simultaneously with 317 the images, will be sent using a format called Datacast. Users can simultaneously view both data and 318 images on a split screen, they can determine the percentage of the display that is devoted to both, and 319 they can choose to only view either the data or the image. 320

4.2. Motivations for Japanese firms

Japanese broadcasters, service providers, and phone manufacturers have different reasons for 322 supporting the introduction of digital broadcasts that can be received by phones. Broadcasters hope to 323 sell the content and other products that are discussed in the previous section and also increase their 324 ratings and thus advertising revenues through greater television program viewing via a mobile phone. In 325particular, Japanese television broadcasters hope that young people in their late teens and 20s will 326 increase their television viewing once they have access to the television programs through their mobile 327 phones. They believe that young people currently watch less television than older people (see Fig. 1) 328only because they are in their homes less than older people. 329

Broadcasters are particularly interested in increasing viewing times during the day, when it is the 330 lowest (see Fig. 2). However, it may be difficult to do this since daytime programs in Japan and most 331 countries are aimed at house wives and in the afternoon school age children. Creating new daytime 332 programs for teenagers and other young people in their 20s would require extensive investments and 333 might not lead to increased TV watching by young people since many of them are in classes or working. 334 Instead, it might be easier to increase the viewing time of these young people during the evenings when 335 many of them are in restaurants, bars, or commuting. 330

Japanese broadcasters are also motivated by the increasing usage of the mobile Internet by young 337 people (see Fig. 3). On one hand, broadcasters are worried that young people are watching less television 338 and in particular commercials even when they are sitting in front of the television because the young 339 people are looking at their phones. It is very popular for viewers to send mail just as a television program 340



309

20s

16-19

Fig. 1. Hours per day of TV watching. Source: Adapted from [20].

50s

40s

over 60

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Fig. 2. Percent of homes watching television vs. time of day. Source: Adapted from [20]

is completed thus ignoring the commercials that follow the program. On the other hand, the broadcasters 341 recognize that the high mobile Internet usage by young people represents the new revenue opportunities 342 discussed in the last section. 343

For the Japanese service providers, competition to obtain and retain subscribers motivates their 344support for phones that contain digital tuners. Competition to obtain new and retain existing subscribers 345is very fierce in the Japanese market and service providers believe that some consumers will choose their 346 service based on the availability of phones containing digital television tuners. Service providers are also 347 interested in receiving free promotions from television broadcasters once programs are available on 348 mobile phones. This has already happened with phones containing radio tuners and a much larger effect 349is expected from phones containing digital tuners. One of Tokyo's largest radio stations promotes the 350 phone containing the radio tuner on their radio station hoping they can attract more radio listeners. 351

One issue for Japanese and other service providers is the extent to which they are willing to subsidize 352phones containing digital tuners. Although most service providers in the world subsidize the sale of 353 phones for their services, Japanese services providers appear to subsidize them more than non-Japanese 354ones due partly due to their control of phone specifications and the lack of SIM (subscriber identity 355modules) cards in Japanese phones. Japanese service providers currently subsidize the purchase of 356 phones, including replacement phones, at levels between 30,000 and 50,000 Yen (\$290 to \$480) and 357 many of them are trying to reduce these subsidies. Making digital TV tuners a standard item on phones 358 would probably require higher subsidies and would most certainly make it more difficult to reduce these 359 subsidies in the near future. 360



Fig. 3. Mobile Internet usage. Source: Adapted from [20].

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5. Integrating the mobile internet with home televisions: technological alternatives

There are several technological alternatives for integrating the Internet with television programs. One 362 option is to use the Internet access that is available in digital televisions. Users can access the Internet 363 from their digital television while watching a program and they can switch the display from programs to 364 home pages or watch both simultaneously on a split screen. As mentioned earlier, the possibility that 365 television viewers may look at home pages instead of television programs and in particular the 366 commercials has reduced the TV broadcaster's interest in this alternative. 367

On the other hand, alliances or mergers between TV broadcasters and Internet firms (e.g., service or content providers or portals) might promote this alternative. Internet service or content providers or portals could offer a payment system and contents that would complement television programs. This is one reason why Japan's leading Internet service provider, Live Door, and leading content provider, Rakuten, are currently (as of late 2005) trying to acquire television broadcasters. 368 369 370 370 371 372

A second option is to look at both television programs and home pages on the phone, which will be 373 possible once phones containing digital tuners are available as discussed in the previous section. For 374broadcasters, one advantage of this approach is the availability of the micro-payment systems offered by 375 mobile service providers and thus the possibility of additional income. On the other hand, broadcasters 376have some of the same concerns about content control (they want viewers to watch the commercials) and 377 the difficulties of programming in BML with this approach as they do with television viewers accessing 378 379the Internet on a regular digital television. In addition, they are also concerned that mobile phone displays may be too small for users to simultaneously view the program and home pages. 380

381 A third option is to access the data on the phone (view home pages) while watching the program on the home television, which could be a digital or analog television (see below). This provides 382 broadcasters with access to the micro-payment systems from the mobile service providers and it leaves 383the program and commercials on the television screen while the user accesses data on the phone. 384385 Although current users are expected to access the sites via menus or by inputting URLs, new technologies are being developed that will likely facilitate the integration between mobile content and 386television programs. Two of these approaches are discussed here. It should be emphasized that the 387 purpose of discussing these two approaches is to illuminate some of the technological possibilities as 388 opposed to promoting a specific firm. 389

Two of Japan's leading content providers, Index and Cybird, are developing and promoting similar 390 approaches. Both approaches are written in Java and infrared technology is used to connect the phones 391 392 with televisions. Phones capable of running Java programs first appeared in Japan in 2001 and all new Japanese phones have had this capability since the year 2002, albeit several versions of Java (and a 393 similar technology called BREW¹²) co-exist in the Japanese market. Faster application processors, 394 which are driven by Moore's Law, enable the use of more sophisticated Java programs and reduce the 395time to activate the programs. IrDA Control, which is used for television remote control devices, first 396397 appeared in Japanese phones in 2002 and more than 20 million or about 30% of Japanese phones contained this technology as of late 2004. 398

The major advantage of Index's Java-based approach, which is called Nabichan, is that it can be used 399 with both analog and digital televisions. Television viewers can use the Java program as a TV guide and 400

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¹² Japan's second largest service provider, KDDI also uses a technology solution from Qualcomm called BREW (Binary Run Time Environment for Wireless) that is similar to Java.

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the phone as a remote control through the use of infrared technology. The Java program defines the 401 functions of the phone buttons and displays these functions on the phone's screen. 402

One button enables users to switch between remote control mode and data mode. In the remote 403control mode, users can turn the television on and off, choose channels, adjust volumes, and control 404other parameters. In the data mode, only five buttons are used to select data and these buttons are 405highlighted on the screen via different colors. One button is used for selection and the other four buttons 406are used for directional movements. Since these five buttons are located on the lower half of the keypad, 407changing to data mode causes a menu for the program being watched to be displayed on the upper half of 408the phone's screen. Thus, the user can simultaneously see both the menu and the functions for the four 409keys when they first enter the data mode. Additional accesses in the data mode cause the entire screen to 410display data. 411

The TV broadcasters control the information that can be accessed in the Nabichan Java program. 412 Although users can still access mobile Internet mail and contents through normal procedures (e.g., the service provider's menu), when they are using Nabichan, they can only access content that is provided by the TV broadcaster. This provides the TV broadcaster with a significant amount of control over what the user views. For example, TV broadcasters can make it difficult to access content during commercials, unless the content is related to the sponsor of the commercial. 412

Cybird has developed a system called One Push, which is summarized in Fig. 4. Users can push a 418 designated button on their mobile phone when they see a One Push symbol (e.g., within a commercial as 419 shown in Fig. 3) on the TV screen in order to obtain specific information. This causes the relevant URL 420 for a mobile website to be sent from the TV via the Internet (digital televisions contain this connection) 421 to the user's pre-registered email address. Two barriers to the use of One Push are that users must pre-register their mobile or PC mail address and they must own a digital television. 423

The major advantages of One Push over Nabichan include user stimulation with the One Push symbol 424 and fewer timing problems. While Nabichan relies on the user to look for content on the mobile phone, 425 the One Push symbol reminds users of the information they can access via their mobile phones. 426 Broadcasters can determine those points in the television program when they want to stimulate user 427 accesses to the Internet. 428



Fig. 4. One Push system diagram (showing use with a TV commercial). Source: Cybrid's homepage.

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6. Discussion

This paper uses the concepts of lead users and technological trajectories and the current status of 430mobile shopping in Japan to forecast the future of mobile shopping. Push-based Internet mail and access 431to URLs in this mail, which are still not widely available in Western markets, were the initial drivers of 432 the market for mobile shopping in Japan between 2001 and 2003. An analysis of these successful 433 services and the lead users for them suggest that the integration of mobile sites with other media is a 434major driver of mobile shopping. For example, a growing fraction of Net Price's, Xavel, and Index's 435sales are for products that are introduced in television programs and magazines respectively. 436Furthermore, Xavel has used the success of mobile shopping to open stores and begin connecting the 437 virtual and physical worlds with 2D bar codes and phones that read these 2D bar codes with cameras and 438 bar code recognition software. 439

This suggests that, as opposed to replacing other media as some argued in the late 1990s the PC 440 Internet would do, the mobile Internet will likely draw on the advantages of these media and the 441 established consumer behavior in them. Integrating mobile sites with magazines and radio and television 442 programs enables the mobile sites to draw on existing consumer search processes in other media. The 443 potential integration of mobile Internet sites with other media also suggests that we can expect increasing 444 numbers of mergers and alliances between firms from the mobile Internet and other media. For example, 445Japan's largest mobile Internet content provider, Index, has already acquired magazines and television 446 content developers and has made alliances with television and radio broadcasters. Cybird has also made 447 alliances with television broadcasters, Net Price has done so with magazines and radio stations, and 448 Xavel has done so with television broadcasters and fashion shows and begun creating its own chain of 449fashion stores. 450

This paper also identified the technological trajectories that are impacting on the integration of mobile 451sites with other media such as magazines and radio and TV broadcasting. Improvements in the number 452of pixels in camera phones and speeds of application processors are driving the integration of mobile 453Internet sites and print media such as magazines and catalogues. Improvements in batteries, radio tuners, 454and infrared technology are driving the integration of mobile Internet sites and radio programs. 455Improvements in digital tuners, infrared, and Java programs are driving the integration of mobile Internet 456sites with television programs. It will be interesting to see whether the consideration of these 457technological trajectories, in combination with the concept of lead users, can improve the accuracy of 458forecasts. 459

Some people may find this paper's conclusions about the mobile Internet surprising since the U.S. 460media has emphasized the low PC Internet use in Japan as a reason for the fast growth of the mobile 461 Internet in Japan. However, a look at other products that have both fixed and mobile counterparts 462 suggests that this paper's conclusions are not surprising. Fixed and mobile products co-exist in radios, 463PCs (both laptops and PDAs), entertainment players, game players, and even phones. The experience of 464 465these products and the current popularity of SMS in countries with high PC Internet usage suggest that many Westerns will purchase products on their mobile phone once the proper services are introduced. 466Thus, the trends seen in Japan are likely to occur in Western countries as these countries introduce push-467 based Internet mail services, promote Internet access via URLs, and introduce other key enablers of the 468 mobile Internet. 469

Furthermore, the idea that new media such as the mobile Internet end up complementing in addition to 470 or rather than replacing existing media should also not be surprising. Radios did not eliminate music 471

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players or newspapers, televisions did not eliminate radios, and the Internet has also not eliminated these472other media. Instead, these media interact in a complex and interesting way that academics from many473fields continue to study. The mobile Internet, in particular mobile shopping, appears to be headed in a474similar direction and, hopefully, this paper will stimulate further research on it.475

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